

Presentation & Operational Update



February 24th, 2022

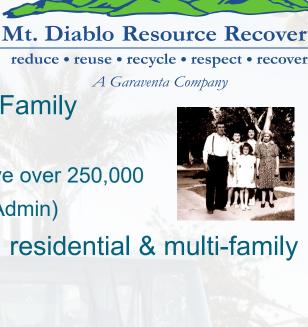
Company Overview





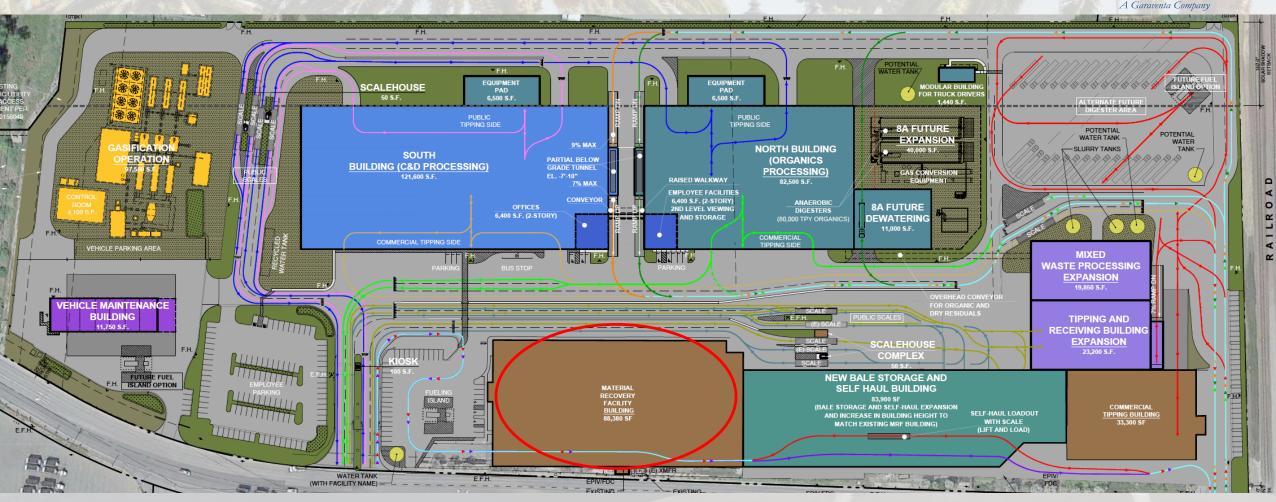
- Started in Concord, CA in the 1930's
- 3,500 customers in 1934, Today we serve over 250,000
- ~ 362 employees (274 Teamsters & 88 Admin)
- Collection / Hauling of commercial, residential & multi-family waste streams including:
 - Municipal Solid Waste
 - Single Stream Recycling
 - Green Waste & Organics
- Post Collection Processing Operation
 - Recyclables Processing
 - Construction & Demolition materials
 - Self Haul
- Re-Use & Battery Collection Program (RecycleSmart service area)
- Dedicated Outreach, Education & Community Service





Commitment & Investment to Resource Recovery





 Over the past 30 years we have invested over ~\$200M toward diversion related purchases of: equipment, vehicles, facilities & real estate.

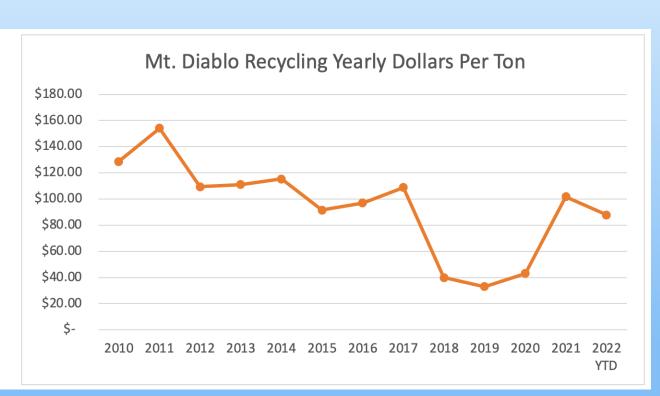
- Long term investments have been made possible through:
 - · Various State & Federal Programs: CPCFA, CAEATFA, PPP & Traditional financing
 - Secured & bolstered by length of current Franchise Agreements

Fundamental shift in Recycling Markets



- Widespread national program changes including the temporary suspension of some programs*
- 100% of MDRR Cities modified our agreements regarding funding of recycling operations
- Our amended agreement provides for low-cost recyclables processing and, as markets rebound, Recycle Smart's ratepayers will share in the upside with our Revenue Share

Year	\$/Ton	
2010	\$	128.68
2011	\$	154.17
2012	\$	109.44
2013	\$	111.08
2014	\$	115.40
2015	\$	91.51
2016	\$	96.92
2017	\$	108.81
2018	\$	39.98
2019	\$	32.98
2020	\$	43.18
2021	\$	101.82
2022 YTD	\$	87.90



MDRR has helped Recycle Smart achieve its' recycling diversion rate

Major recycling equipment upgrade

- Maximize the value of the waste stream
- Higher Efficiency
- Better Quality



recyclables from residue line

recover PET plastics

Recycle Smart Re-Use & Battery Collection Program



A Garaventa Company

YEAR	TOTAL INBOUND TONNAGE	
MARCH 2015 – FEBRUARY 2016	1,139.52	
MARCH 2016 – FEBRUARY 2017	955.01	
MARCH 2017 – FEBRUARY 2018	1,309.15	
MARCH 2018 – FEBRUARY 2019	1,353.80	
MARCH 2019 – FEBRUARY 2020	1,462.39	
MARCH 2020 – FEBRUARY 2021	1,812.98	
MARCH 2021 – FEBRUARY 2022	1,411.55	
Total program to date	9,444.40 Tons	
Yearly requirement per Agreement	750 Tons	
Amount exceeded	4,194.40 Tons	
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		913
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	MARCH 2015 – FEBRUARY 2016 MARCH 2016 – FEBRUARY 2017 MARCH 2017 – FEBRUARY 2018 MARCH 2018 – FEBRUARY 2019 MARCH 2019 – FEBRUARY 2020 MARCH 2020 – FEBRUARY 2021 MARCH 2021 – FEBRUARY 2022 Total program to date Yearly requirement per Agreement	MARCH 2015 – FEBRUARY 2016 1,139.52 MARCH 2016 – FEBRUARY 2017 955.01 MARCH 2017 – FEBRUARY 2018 1,309.15 MARCH 2018 – FEBRUARY 2019 1,353.80 MARCH 2019 – FEBRUARY 2020 1,462.39 MARCH 2020 – FEBRUARY 2021 1,812.98 MARCH 2021 – FEBRUARY 2022 1,411.55 Total program to date 9,444.40 Tons Yearly requirement per Agreement 750 Tons



Despite the challenges posed by COVID-19, our commitment to getting the job done every single day has never wavered.

0% postponed pick-up days0% rescheduled pick-up days0% impact to our customers

100% committed to customers.





THANK YOU FOR YOUR TIME